

For the Appointment of

Asset Management Leader





Contents

Introduction from Jeff Versterre, Chief Operating Officer]
About Us	2
Role Description	5
Victrex Operational Excellence Strategy	7
Asset Management Strategy	7
How to Apply	8



Introduction from Jeff Versterre, Chief Operating Officer

Let me introduce myself, I'm Jeff Versterre, Chief Operating Officer for Victrex. Thank you for taking the time to become acquainted with Victrex and taking an interest in the Asset Management Leader role. I hope this candidate brochure will make you as excited as I am about Victrex. I'm delighted to have joined Victrex this summer, having lived and worked in the Netherlands, UK, USA and more recently Canada.

Victrex is a world leader in sustainable PEEK and PAEK-based polymer solutions. Our purpose is to bring transformational and sustainable solutions which address the world's material challenges every day.



Our products help replace metal across all of our 5 core markets – Aerospace, Automotive, Electronics, Energy & Industrial and Medical - and we are supported by global megatrends such as CO2 reduction, with our products helping planes to fly lighter, cars to remain efficient and supporting clinical benefit in the Medical device industry.

As Chief Operating Officer I'm responsible for Integrated Supply Chain which includes Manufacturing, Procurement, Supply Chain, Continuous Improvement, Quality, Asset Management and Safety. We have a comprehensive Integrated Supply Chain strategy and together we ensure we are fully aligned to drive operational excellence and safely deliver our role in Victrex's ambitious growth strategy

Whilst our growth strategy is appealing in itself, the opportunities we have to deliver transformational change in sustainability, asset management and continuous improvement are also instrumental in the delivery of our strategy and make Victrex a fantastic team for passionate Integrated Supply Chain professionals.

I would like to invite you to explore our website and learn more about our exciting products and growth opportunities www.victrex.com. You'll recognize we have a unique product, great position and financial profile and modern assets. However our most valuable assets are our people and working together as one team, with 800+ employees across all of our global locations, including at our UK manufacturing facilities. I do hope you'll enjoy learning more about Victrex and exploring the Asset Manager Leader role with FWB Park Brown and I very much look forward to meeting you.



About Us

A world leader in PEEK and PAEK-based polymer solutions

With every new development, we seek to deliver better outcomes for our customers - helping manufacturers overcome complex design and engineering challenges.

Thinner, smarter, lighter, more fuel efficient and durable; we work continuously to achieve improved economic and performance solutions, guided by megatrends such as climate change, social demographics and technology breakthroughs.

Every day, millions of people use sustainable products and applications containing our materials - from smartphones, aeroplanes and cars to oil and gas operations and medical devices. The diverse and innovative uses for our PEEK polymer have never stopped growing and evolving.

Industries

Transforming industries

Find out how VICTREX PEEK is delivering innovations in these industries















Facts & Figures

Victrex at a glance

We help customers deliver new solutions to shape the world we live in, transforming industries and people's lives.

Our focus is on six core markets – aerospace, automotive, energy, electronics, manufacturing & engineering and medical – and our connection to global megatrends drives our product leadership and innovation within these markets, shaping new materials, forms and parts.

As the #1 PEEK experts we can advise customers on PEEK in ways no other company can, supporting organisations to accelerate their growth ahead of the market by delivering disruptive technologies.

We aim to help accelerate business success for all, in close collaboration with customers. We can support every stage of component development, from concept to commercialisation and help develop new supply chains to bring solutions to market.





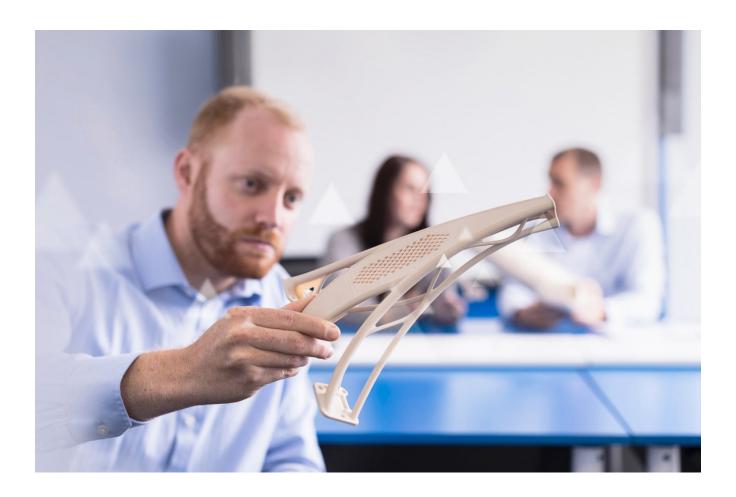
Making a Difference





Climate change, social demographics and technology breakthroughs are examples of the global megatrends reshaping our world. We apply new thinking that challenges the status quo, finding new ways to solve complex design challenges, with game-changing solutions that inspire breakthroughs using material science.

Click here to watch video





Role Description

Purpose

Lead all aspects of short, medium and long term asset integrity for their manufacturing site to provide optimised asset production capacity in support of the Victrex strategy.

Responsibilities

- Develop, agree and implement asset integrity plans for the short medium and long term to ensure the reliability
 and availability of assets and to all regulatory and compliance requirements
- Develop, agree and implement a framework for asset integrity functional excellence standards, organisation, competence
- Deliver capital expenditure programmes to time, budget and scope
- Deliver continuous year on year improvement in maintenance both in terms of reliability and cost
- Budget planning and cost control
- Management of range of multidisciplinary maintenance and engineering teams c 70-90 and assets to the value of £250m-£300m

Profile:

- Significant demonstrable experience as a management team member in a large sized chemical plant
- Ideally worked at multiple sites for a multi-national or has worked a multiple reputable chemical companies with mature maintenance excellence processes
- Demonstrable experience in successfully delivery chemical plant capital expenditure programmes maintenance
- Demonstrable experience of successfully delivering programmes to drive a step change improvement in how maintenance and asset integrity is delivered
- University level education or equivalent experience
- Practical working knowledge of regulatory and compliance requirements for plant operations

Would be a plus to have had exposure to:

- COMAH/High Hazard sites
- ERP or CMMS implementation
- Exposure to Lean Six Sigma / standardized maintenance work processes/ maintenance excellence maturity models



Victrex Operational Excellence Strategy

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VICTREX OPERATIONAL EXCELLENCE STRATEGY

Victrex Strategy

We bring transformational and sustainable solutions that address world material challenges every day!

- Growing faster than sector in targeted areas
- Rooted in product leadership.
- Maintaining and growing markets; new and existing
- Based on strong ESG credentials

With a global integrated supply chain and partnerships:

 Underpinned by Sustainability and Operational excellence that secures our cost competitiveness leveraging latest available (digital) technology.

ISC: Support Victrex delivering on strategy

- Best in class safety, quality, operational, customer service and product performance
- A cost position that creates a competitive advantage in our industry
- Leveraging proficiency of our highly skilled work force, proud owners of our assets.
- We know that our assets are safe plus ready to support growth and we can proof it.
- Expand and Leverage Procurement capabilities beyond raw materials to drive savings
- Sustainable continuous improvement of safety and productivity through standardized best in class work processes [upstream polymer] and lean tools [downstream forms, parts]

ISC functional end state targets:

SAFETY: OSHA injury rate <0.2, No reportable Process Safety Incidents

Zero Tolerance for Golden Rule breaches widely accepted

PEOPLE: Capability in Asset Management and CI, Develop a talent bench, D&I

SERVICE: 98% OTIF versus promise with optimized stock levels

Customer supported with real time order information

Supply chain costs5 % of revenue, COPQ reduction 3% year-on-year cost productivity, 2.5% procurement savings vs index

CAPITAL: AP 60 days, 12 wks on hand inventory, Reinvestment capex ratio ~1

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COSTS:

Asset Management Strategy

"Knowing that our assets are ready for growth and safe, and we can prove it." 1st draft

Process Safety

Asset Management

Capex Planning & Execution

Process Safety Framework

Objective:

Develop and implement a Victrex PSM framework to manage process safety, continuously improve and provide assurance.

Maintenance & Engineering

Objective:

Optimise our availability and reliability with a well thought through maintenance and turnaround strategy. Execute efficiently and demonstrate our compliance.

Digital Asset Strategy

Objective:

World class approach to data acquisition and management that improves process capability, enables leadership decisions and underpins maintenance excellence .

Long Term Asset Plan

Objective:

A clear 5 year outlook on larger sustenance and strategic capex projects required to support the strategy. The LTAP facilitates timely scope justification and stakeholder involvement.

Capex methodology

Objective:

Clear stage gating to ensure flawless execution. For larger projects central resources provide assurance on gate requirements and appropriate team capability

HIGHLY CAPABLE STANDARDISED ORGANISATION

Objective: Develop leaders and expert professionals that are excellent in asset management and proficient in its standardised processes and are proud of it.

Objective: Provide the ability to flex the organisation vs requirements in all aspects using external support, notably mainte nance, shutdown planning and capital execution.

ALIGNED DIGITAL SYSTEMS TO SUPPORT THE WORK PROCESSES

Objective: Make sure we apply the latest digital technology to support our asset management .

E.g. Implementation of new CMMS as part of D365, Asset strategy linked to 5 year Arkieva data, Data Historian/PIMS to support CI

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How to Apply

To apply, please send your CV and covering letter to Jaclyn Needham or Ailsa Sutherland on:

fwb@fwbparkbrown.com

Or alternatively, you can contact them at our Edinburgh office for an initial confidential discussion on:

+44 131 539 7087.





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